

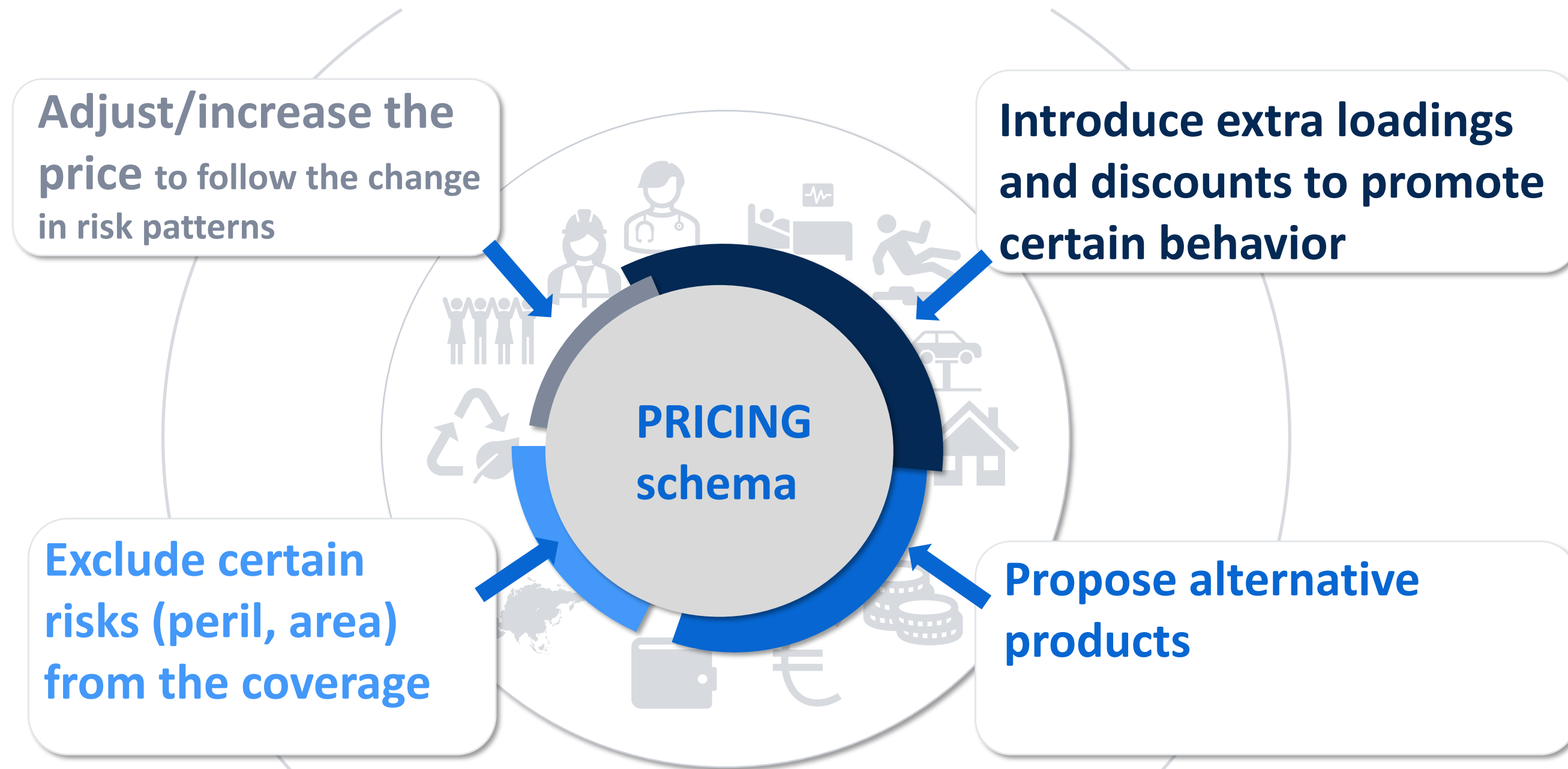
Adjusting the pricing process to account for the climate change risk

October, 1st, 2024

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Adjusting the prices to make allowance for the climate change impacts



Adjusting the pricing process to account for climate change risk

01

Data preparation & exploration

- Geographical and extreme events data exploration
- Use of IoT data
- Mapping on the insured portfolio
- Supplementing the information about the insured objects based on external databases, including unstructured ones
- Correlation between climate change risks
- Forecasting of the risk indicators

More data, analytics

02

Modeling/ Technical price

- Frequency and severity models based on the historical data might be not enough for estimation of future events (they are expected to become more frequent and more severe).
- Some manual adjustments might be required. They should be based on results from explorative analysis, their impact tested and the final version should be validated and approved by dedicated personas.
- Dedicated models for parametric Insurance

New variables, New models, loadings

03

Testing

- Analysis of the impact of adjustments on the portfolio and its profitability
- Scenarios run to understand how sensitive the results are to changes in frequency and severity of events (incl. manual adjustments)

Scenario based tests

04

Commercial price

- Commercial price, in addition to standard factors, may include
 - climate mitigation objectives
 - long-term sustainability considerations
- It may mean:
 - Exclusion rules
 - Discounts for adequate risk mitigation features of insured objects
 - Extra chargé for climate change risk

Definition of rules

05

Testing

- Testing the impact of the introduction of climate change related exclusion and discounting rules

Impact tests

06

Publish

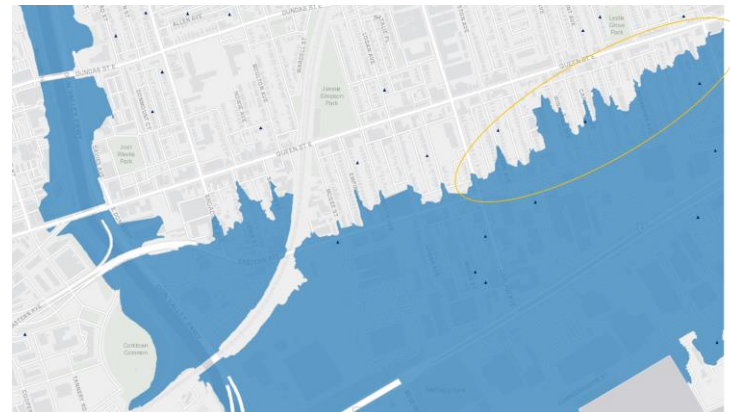
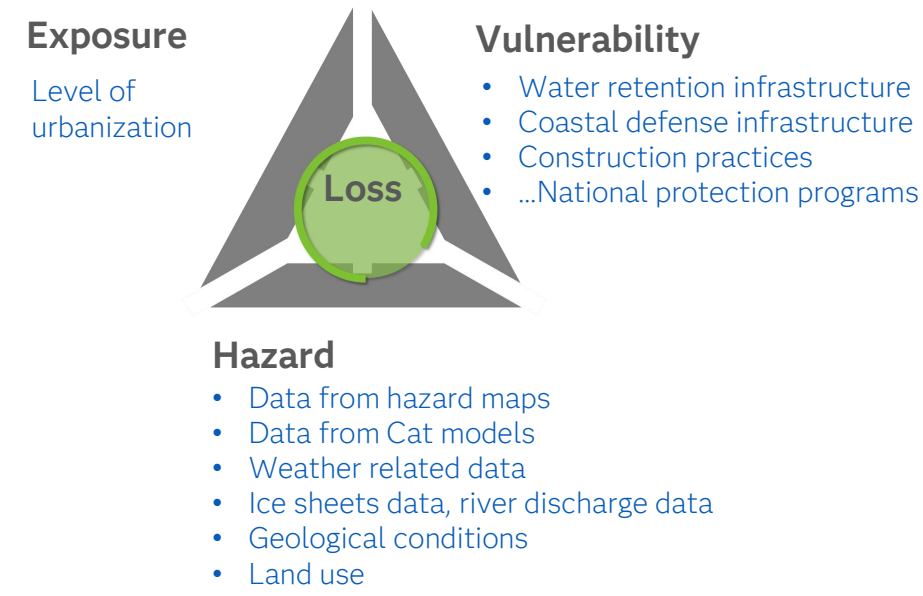
- After publishing final pricing schema, the portfolio is monitored:
- Benchmarking- using metrics like loss ratio based on:
 - Technical premium,
 - individual non-subsidized premium,
 - official premium
 - Realized GWP
- Analysis of the portfolio from the perspective of formulated sustainability strategy/objectives

Benchmarking monitoring

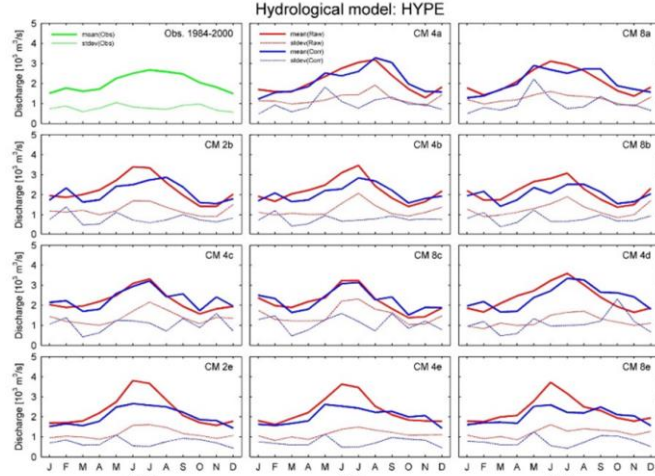


01 Data - challenges

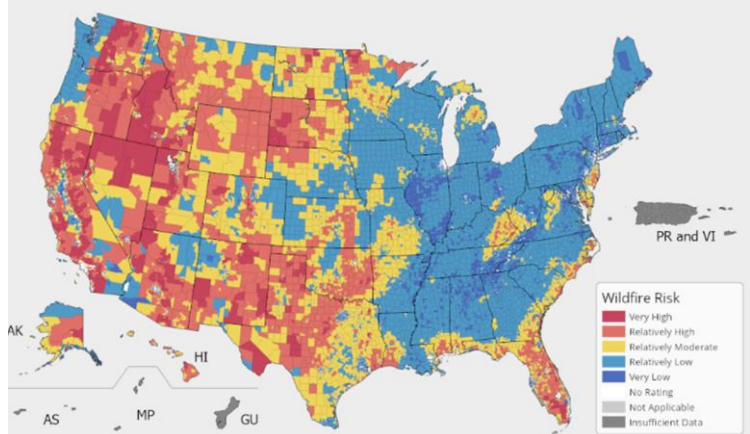
- **New data**
- **Use of IoT data**
- **Mapping on the insured portfolio**
- **Supplementing the knowledge about the insured objects based also on unstructured information**



From: Geo,ca – flood susceptibility index



From: copernicu.eu – river discharge data

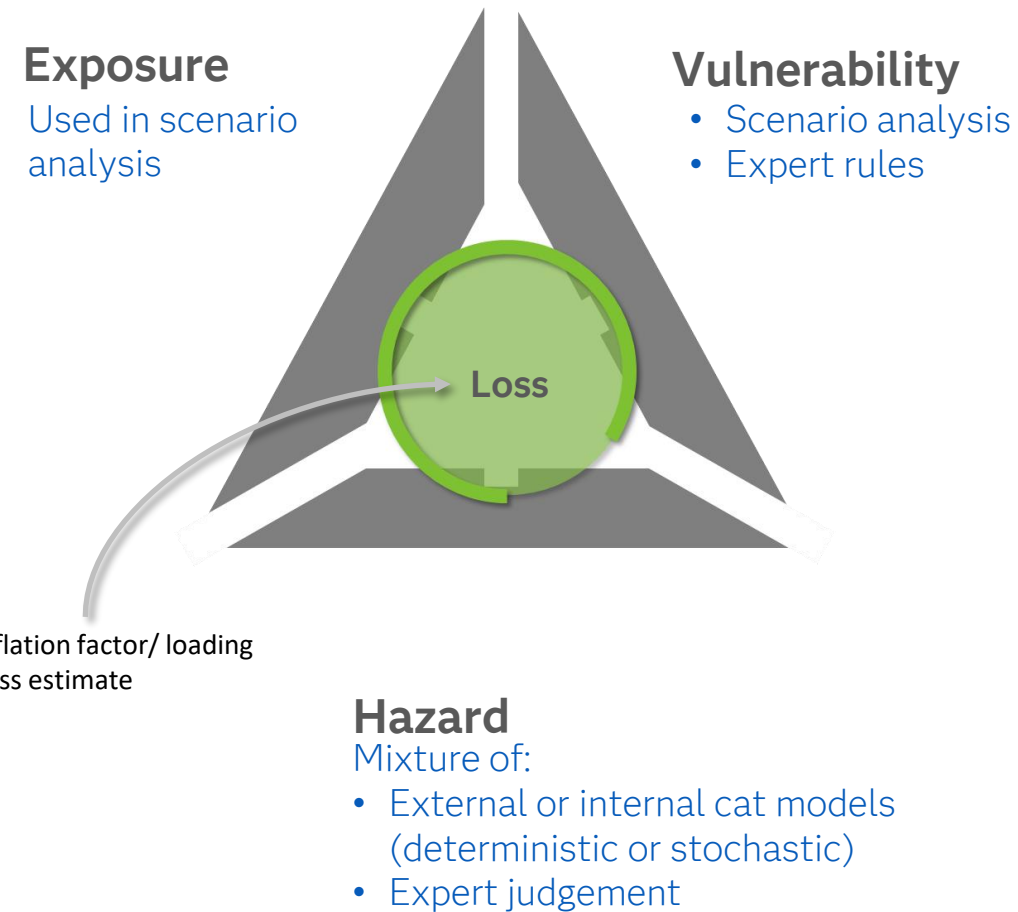


From: US FEMA wildfire index

- ? **How to find useful input data?**
- ? **How to extract the yet unaccounted impact?**
- ? **How to incorporate them in the pricing process?**

- adding new variables to the model
- separate extreme events model
- definition of manual adjustment for the segment
- individualized pricing
- additional exclusions or discounts
- input for parametric insurance

02, 04 Models - adjustments



Commercial price

Gross Premium

Adjustments being the result of considering:

- Adaptation to climate change
- Climate risk mitigation objectives
- Long-term sustainability

These objectives and considerations may be applied using:

- set of **exclusions rules** (negative screening)
- set of **discounts**:
- increase of **deductibles** or decrease of **limits**

Technical price

Pure Premium

To reflect higher risk of exposure to extreme events driven by climate change:

- **new** [frequency and severity] **models** may be created which include additional variables (for instance geospatial data)
- Incorporation of **adjustments** based on **external models**
- **Manual adjustment** to reflect the increased risks which are not accounted yet.

02

Technical price - adjustments

The screenshot displays the SAS Intelligent Decisioning - Build Decisions interface for a rule set named "CIAdj_PP_Home_Rules (1.0)". The interface is divided into a sidebar on the left and a main workspace. The sidebar contains navigation options: Home, Decisions, Deployments, DECISION ELEMENTS (Rule sets, Segmentation trees, Lookup tables, Treatment groups, Treatments, Code files), and GLOBAL ELEMENTS (Custom functions, Global variables, Value lists, Advanced lists, Tag management). The main workspace shows the rule set configuration with tabs for Rule set, Properties, Variables, Scoring, Versions, and History. The rule set is currently in the "Rule set" tab. The configuration includes several rules and assignments:

- Two lookup value rules for "LossRatio" and "ExtModel_FloodAdj" based on "ESG_ES_RegionLossRatio" and "ESG_ES_FloodModelIX" respectively, both keyed by "CUST_REGION_CD".
- Two manual adjustment rules for flood and earthquake risks in selected areas, each with an "IF" clause based on "CUST_REGION_CD" and a "THEN" clause assigning a value to "ManAdjFlood" (0.015) and "ManAdjEarthQ" (0.005).
- Assignment rules for "PP_UNADJ" (Unadjusted Pure Premium) calculated as $PREDICTED_FREQUENCY * PREDICTED_SEVERITY$.
- Assignment rules for "PP_ADJ_ExtModel", "PP_ADJ_Earthq", and "PP_ADJ_Flood" calculated as $PP_UNADJ * ExtModel_FloodAdj$, $PP_UNADJ * ManAdjEarthQ$, and $PP_UNADJ * ManAdjFlood$ respectively.
- Assignment rule for "PURE_PREMIUM" calculated as $PP_UNADJ + PP_ADJ_ExtModel + PP_ADJ_EarthQ + PP_ADJ_Flood$.
- Assignment rule for "LossOnLR" calculated as $LossRatio * PP_UNADJ$.

Population of Loss ratio by line of business

Population of loadings from the external model /data set being the results of external model;
In this example it is assumed that extra loading is defined for each region

Rules showing how manual adjustment loadings can be defined to capture the risks that were not sufficiently accounted in the base pricing model and in the external model

Unadjusted Pure Premium

All unit adjustments to pure premium (resulting from external model and manual adjustments)

Final Pure Premium

03 Testing – examples of analysis

It is recommended to do **before introducing a new pricing schema:**

- analysis of what is the **impact** of the adjustments by **basic cross sections** (lobs, channels, regions) in all **important metrics** (GWP, combined ratio..)
- Analysis could be done under different **scenarios of adjustments** (no adjustments, full adjustments starting with next year, gradual adjustments following some pattern)
- Scenarios could be further expanded to **include specific extreme events**
- They should also include the **impact of changes in price on the retention of portfolio**

SAS Intelligent Decisioning - Build Decisions

Decisions > CIAdj_PP_Home (1.0)

Decision Flow | Decision | Properties | Variables | **Scoring** | Versions | History

Tests | Scenarios | Publishing Validation

Name	Description	Results	Status	Date Modified	Decision Versi...
CIAdj_PP_Home_Test	Test on the Existing Portfolio		●	May 29, 2024 ...	1.0
CIAdj_PP_Home_Scen2	Test on portfolio expanded by New Business		●	May 28, 2024 ...	1.0
CIAdj_PP_Home_Scen1	Test on portfolio where segment X lapsed		●	May 28, 2024 ...	1.0

Several runs on different data sets (representing different scenarios) may be run and results may be analyzed using the report

PP_CIAAdjustments : +

Filters: No selections

Analyze the impact of climate change related adjustments on pure

< APPARTMENT ATTIC DETACHED_HOUSE D >

Pure Premium by regions

23M

CUST_REGION_CD

- ES-01
- ES-09
- ES-13
- ES-10
- ES-12
- ES-08
- ES-07
- Other

POPULATION_TYPE_CD (PURE_PREMIUM)

(missing values)	1,920.8
10k_to_25k_inh	3,551,725.6
25k_to_50k_inh	2,700,877.7
50k_to_100k_inh	2,424,911.3
Capital_city	6,568,426.2
Less_than_10k_inh	4,407,208.3
More_than_100k_inh	2,884,662.4

Target values of pure premium | Tabular data on pure premium and adjustments | Average Climate Adjustment | Improvement of loss ratio >

Pure premium by regions with targeted climate change adjustments

PP_UNADJ (millions)

CUST_REGION_CD

Pure premium expected adjustments addressing climate change

CUST_REGION_CD

03

Testing – examples of analysis

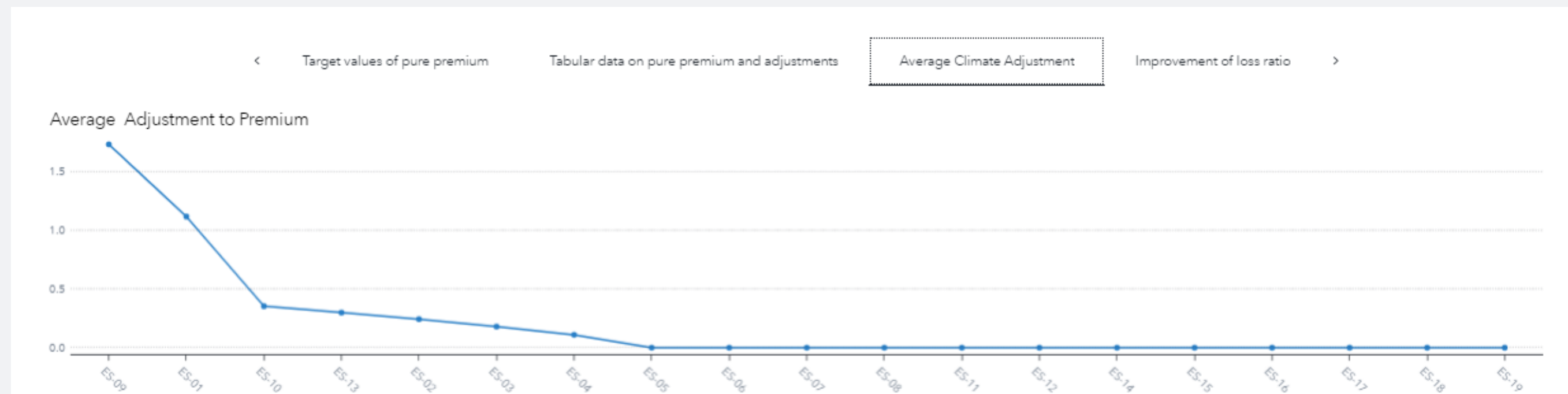
Detailed information about the additional revenue from adjusting the pure premium, by type of adjustment and region

Navigation: < Target values of pure premium **Tabular data on pure premium and adjustments** Average Climate Adjustment Improvement of loss ratio >

CUST_REGION_CD ▲	PP_UNADJ	CL_Adj ▼	PP_ADJ_ExtModel	PP_ADJ_Earthq	PP_ADJ_Flood	PURE_PREMIUM
Total	22,338,034.80	201,697.75	58,617.45	32,689.95	110,390.36	22,539,732.55
ES-09	3,537,178.34	89,136.89	18,393.33	17,685.89	53,057.68	3,626,315.23
ES-01	3,822,178.76	77,208.01	19,875.33	0.00	57,332.68	3,899,386.77
ES-13	3,000,811.77	15,004.06	0.00	15,004.06	0.00	3,015,815.83
ES-10	2,237,970.84	14,546.81	14,546.81	0.00	0.00	2,252,517.65
ES-03	889,793.81	2,936.32	2,936.32	0.00	0.00	892,730.13
ES-02	616,144.23	2,341.35	2,341.35	0.00	0.00	618,485.58
ES-04	291,283.50	524.31	524.31	0.00	0.00	291,807.81
ES-05	459,950.03	0.00	0.00	0.00	0.00	459,950.03
ES-06	296,230.46	0.00	0.00	0.00	0.00	296,230.46
ES-07	1,168,557.34	0.00	0.00	0.00	0.00	1,168,557.34

Analysis of the average premium increase on the level of policy, by region.

Might be used to analyze whether such adjustment may incline policyholders to resign from insurance
 Verification against the presumed level of price affordability

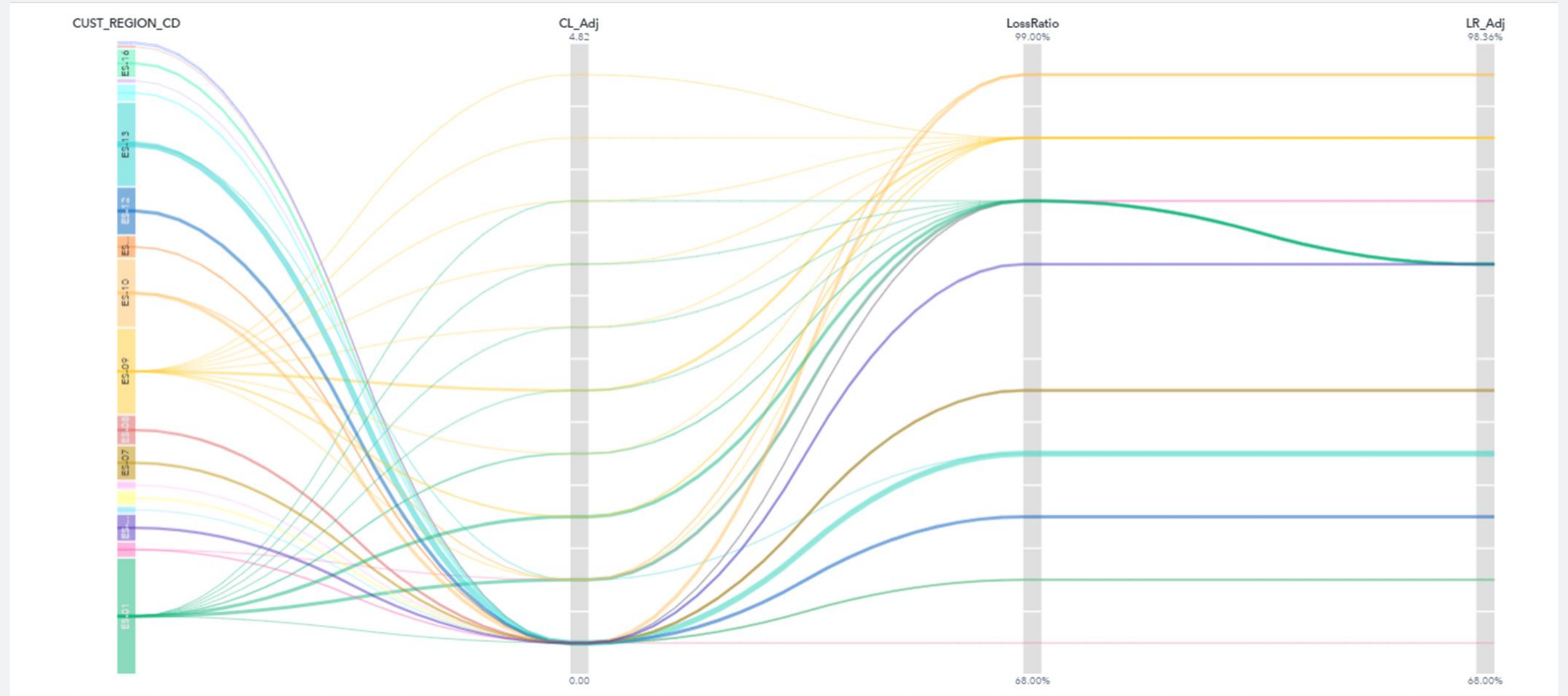


03

Testing - examples of analysis

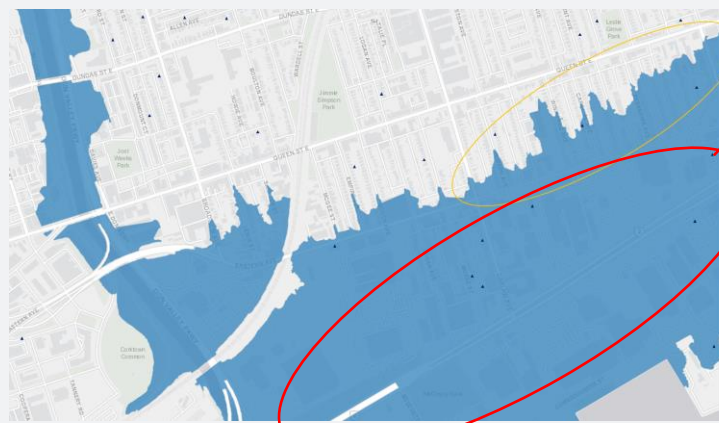
Analysis of the impact of adjustment on the loss ratio, by region

Report shows the range of adjustments within given region and improvement of loss ratio (from "historical" LossRatio to the one calculated based on adjusted premium)



04 Exclusions, parametric insurance

Different proposals depending on the flood hazard maps



Increased risk – extra loading on Pure Premium

High risk – parametric insurance, instead of classical indemnity-based insurance.

Different approach to pricing

Traditional insurance

Commercial price

Constructed based on the Technical price, with extra [expense, risk margin..] loadings and [marketing, strategic..] discounts

Technical price

$$TP = \text{Frequency} \times \text{Severity}$$

Derived by building models of **frequency** and **severity** of insured events based on historical claims data. In most of the cases defined for segments classified by set of discriminative variables

- Typical models are **GLM** with:
- Frequency – Poisson, binomial, negative binomial, geometric distribution
 - Severity – exponential, gamma, Weibull, Pareto and the lognormal distribution

Parametric insurance

Payout structure

The payout pattern and limit is defined together with the client and the broker, taking into account historical losses and claims as well as risk engineering reports

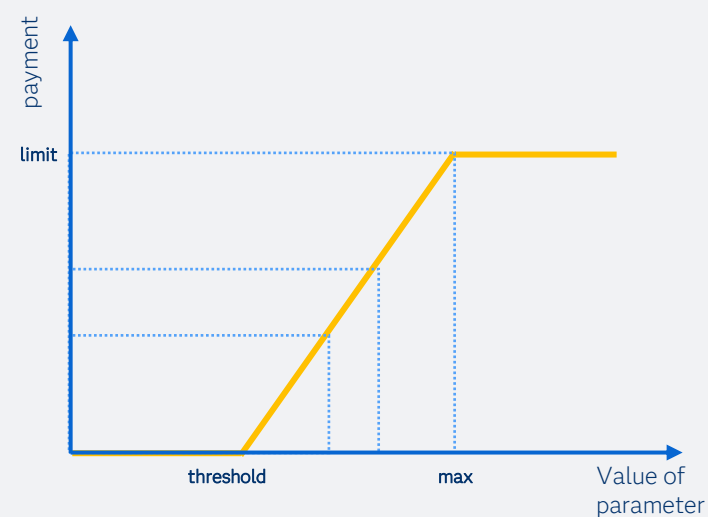
Technical price

$$TP = PO (PF)$$

Where:

- PF - is a **Process Function**, which models the evolution and variations of the parameter underlying the Insurance; typically:
 - **Markov Chains**, including seasonality and long-term trends
 - **Poisson models** for duration-related parameters
 - **Bayesian spatial quantile regression** for earthquake, agricultural cover (crop yield)
- PO – is **Payout function**, which reflects the sensitivity of the insured against the parameter
 - It needs to be calibrated depending on the characteristic of the insured
 - Min and max of the index, together with the payment limit need to be defined

Payout function



It should reflect the sensitivity of the insured to the parameter

Examples

Example of „cat in the box” for cyclones, for 50km radius, with limit of 5M USD

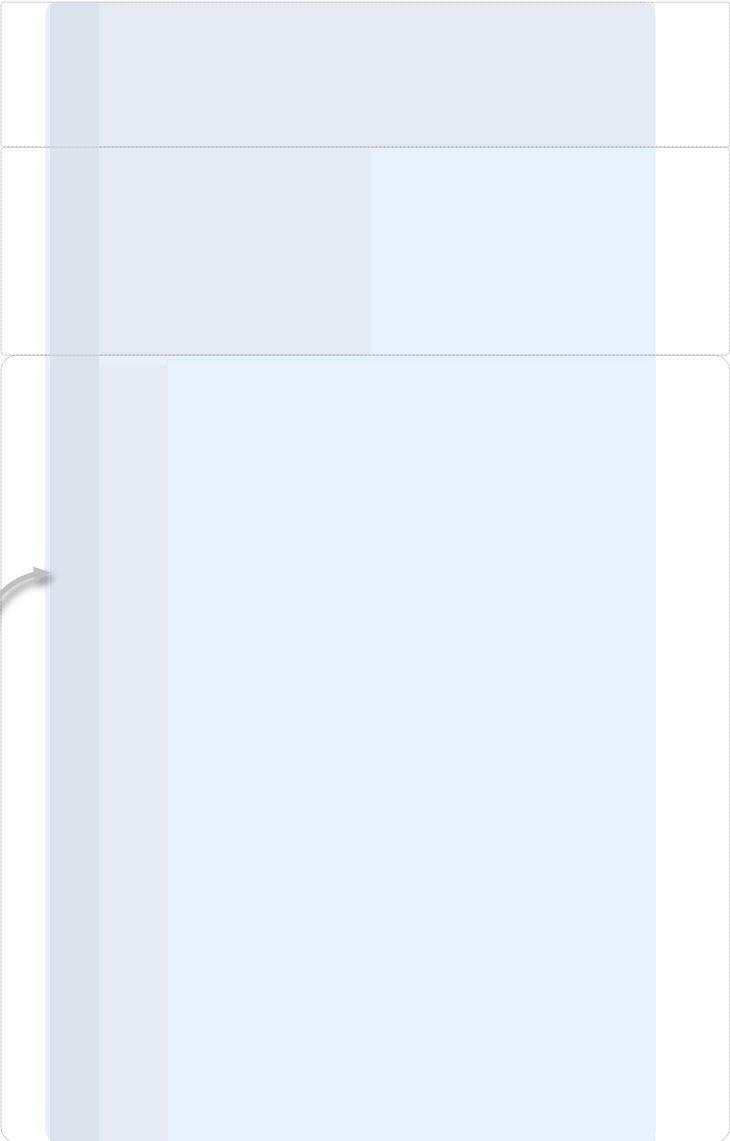
Tropical cyclone category	wind speed	% of limit	payout (M USD)
1 tropical cyclone	63-88 km/h	0%	0
2 tropical cyclone	89-117 km/h	0%	0
3 severe tropical cyclone	118-159 km/h	25%	1.25
4 severe tropical cyclone	160-199km/h	50%	2.5
5 severe tropical cyclone	> 200 km/h	100%	5

Examples of „cat in the box” for earthquakes

Magnitude	Payout	Frequency
[5,6]	20%	0.1523
[6, 7]	60%	0.0229
[7, 8]	80%	0.0012
>8	100%	0

Impact of climate change adjustments on portfolio

Portfolio



Unwanted risk

- Loss ratio exceeding the thresholds
- Exposure in high profile areas
- → Refuse to insure

Closely monitored risk

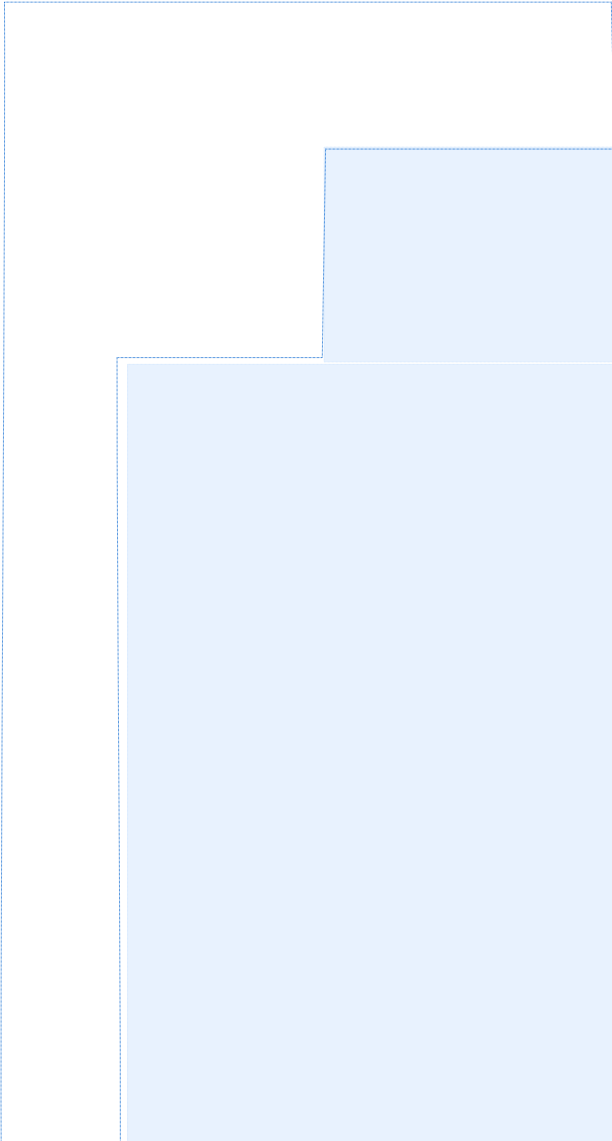
- Loss ratio near the thresholds
- Analysis of concentration risk
- Climate chng related dangerous areas
- --> Extra loadings, alternative products

Impact on remaining portfolio

- Average price increased
- Changes in the scope of coverage (restrictions, higher deductibles, lower limits..)



Portfolio impacted by adjustments



! The process needs to be run in a reasonable manner to keep the portfolio a profitable and sustainable one

Usual lapse

Increased lapse resulting from increased prices, restrictions in scope

THANK YOU

Should you have any questions, please contact:
joanna.starczewska@sas.com

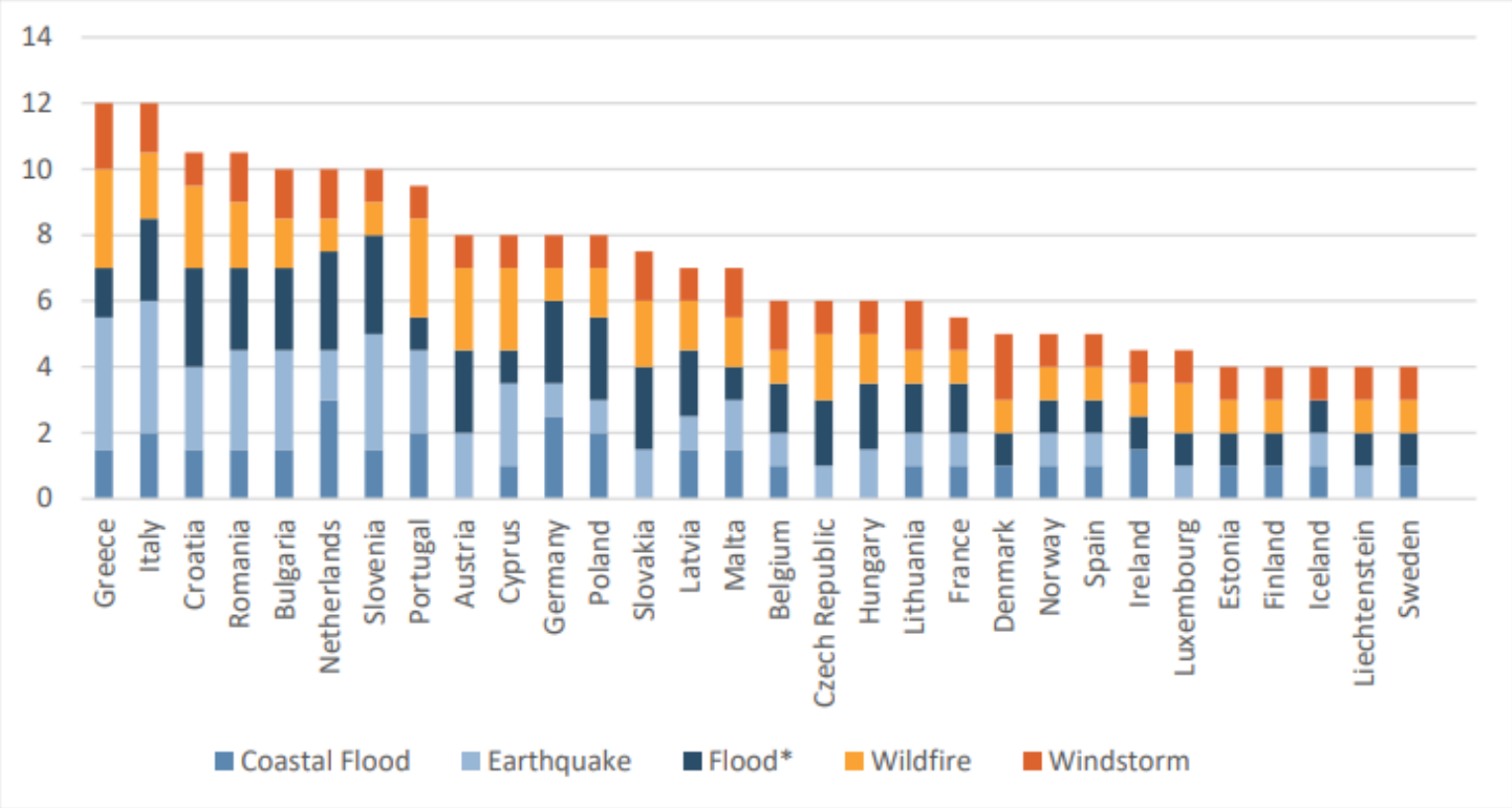


Portfolio Management

How to recover/replace the missing portfolio?

Protection gap

Current (forward looking) assessment



EU, Oct2023 - THE DASHBOARD ON INSURANCE PROTECTION GAP FOR NATURAL CATASTROPHES IN A NUTSHELL

New types of products



Portfolio Management

How to ensure the growth as well?

New covers

- Green buildings and equipment
- Renewables,
- Mileage-based Vehicle Insurance
- Microinsurance
- Low-emission vehicles
- Carbon offsets
- Fortified homes
- ..

Embedded insurance

